

**ILLINOIS STATE  
UNIVERSITY**

**BOARD OF  
TRUSTEES**

**Resolution No. 2022.05/11**  
**Approval of M.S. in Marketing Analytics**

**Resolution**

Whereas, the Board of Trustees, as authorized by the Board of Trustees Governing Document, Section A, Government Statutes, Subsection 5, Reservation of Powers, has reserved to itself the final decision-making authority for the establishment of any new unit of instruction requiring approval by the Illinois Board of Higher Education.

Therefore, be it resolved that the Board of Trustees approves the proposal for degree granting authority for the M.S. in Marketing Analytics.

Board Action on: \_\_\_\_\_  
Motion by: \_\_\_\_\_  
Second by: \_\_\_\_\_  
Vote:       Yeas: \_\_\_\_\_ Nays: \_\_\_\_\_

Postpone: \_\_\_\_\_  
Amend: \_\_\_\_\_  
Disapprove: \_\_\_\_\_  
Approve: \_\_\_\_\_

ATTEST: Board Action, May 6, 2022

\_\_\_\_\_  
Secretary/Chairperson

**Board of Trustees  
Illinois State University  
Approval of M.S. in Marketing Analytics**

The proposed M.S. in Marketing Analytics program is an interdisciplinary degree program designed to provide students with both broad and deep technical skills in Marketing Analytics as marketing positions continue to evolve into a technical role within an organization. The Marketing Analytics Master's degree emphasizes the quantitative and analytical side of marketing managerial decision-making and provides breadth of coverage to include advanced data management and other business analytics foundations. The degree thoroughly trains students in use of business analytics to power data-driven, customer-centric decisions. The program will be administered by the Department of Marketing in the College of Business. The department currently offers undergraduate degrees in Marketing, Business Education, a master's degree in Business Education, and a graduate certificate in Business Analytics.

The program proposal has been developed by faculty in the Department of Marketing to meet the existing state and national demand for a diverse set of marketing analytics related positions. Marketing is continuing to evolve into a data-driven career, with the fastest growing skills involving technology. The Bureau of Labor Statistics projects the expected growth rate of jobs nationally for Market Research Analysts to grow 18 percent from 2019 to 2029. Demand for data analytic professionals within the State of Illinois reflect similar patterns of demand with over 1,000 data analyst positions currently listed on Indeed.com. The proposed program is expected to enroll cohorts of 25 to 30 full-time students annually.

Initially, existing faculty teaching in the undergraduate and graduate programs will deliver the new program. When the program meets full projected levels of enrollments, additional sections of existing courses might be needed. No new additional facilities or resources are required to implement the new program. Collaboration between the Department of Marketing and several other academic units on campus can provide a unique, challenging and highly attractive M.S. program. Due to the interdisciplinary nature of the program several existing courses can be used to deliver the program resulting in substantial cost savings. The Department has obtained a letter of support from the School of Information Technology.

The proposed program is not expected to have significant effects on existing campus programs. Enrollment is projected at 40 full-time students once the program is fully implemented. Students enrolling in the program will be required to enroll in six required core courses, three elective courses, and complete an internship and a thesis. Faculty have developed two new courses for the program, covering market and sales forecasting and advanced technologies in marketing analytics.

The Academic Senate approved the proposal on March 25, 2022.

**ILLINOIS STATE  
UNIVERSITY**

**BOARD OF  
TRUSTEES**

**Resolution No. 2022.05/12**  
**Approval of Master of Public Health, M.P.H.**

**Resolution**

Whereas, the Board of Trustees, as authorized by the Board of Trustees Governing Document, Section A, Government Statutes, Subsection 5, Reservation of Powers, has reserved to itself the final decision-making authority for the establishment of any new unit of instruction requiring approval by the Illinois Board of Higher Education.

Therefore, be it resolved that the Board of Trustees approves the proposal for degree granting authority for the Master of Public Health (M.P.H.).

Board Action on: \_\_\_\_\_  
Motion by: \_\_\_\_\_  
Second by: \_\_\_\_\_  
Vote: Yeas: \_\_\_\_\_ Nays: \_\_\_\_\_

Postpone: \_\_\_\_\_  
Amend: \_\_\_\_\_  
Disapprove: \_\_\_\_\_  
Approve: \_\_\_\_\_

ATTEST: Board Action, May 6, 2022

\_\_\_\_\_  
Secretary/Chairperson

**Board of Trustees  
Illinois State University  
Approval of Master of Public Health, M.P.H.**

The proposed Master of Public Health program is an online interdisciplinary degree program designed for students who aspire to work on vital health issues facing the citizens of our country and world. The program is especially relevant to students who have gained an appreciation for the complexity of health problems and recognize the need for developing solutions in thoughtful, systemic and creative ways. Students with diverse academic (e.g., with undergraduate degrees in applied health disciplines, life sciences and social sciences) and cultural backgrounds will find the program well-suited to advance their careers. The trend toward interdisciplinary approaches to complex health problems is rapidly accelerating throughout research and practice in various public health settings and organizations. The Institute of Medicine described the need to involve students in interdisciplinary approaches as part of their professional preparation. Community health problems of today and the future are less likely to be solved by professionals working within the borders of disciplines and will be more effectively addressed by professionals competent in the ability to view and understand community health problems in a systemic way. Based upon these understandings, professionals will be equipped to implement innovative solutions and evaluate their effectiveness with a focus on continuous improvement of the system.

The program will be administered by the Department of Health Sciences in the College of Applied Science and Technology. The department currently offers undergraduate degrees in Health Informatics and Management, Health Promotion and Education, Medical Laboratory Science, and Occupational Safety and Health. The Department is the academic home to well-qualified faculty many of whom possess advanced degrees in public health, and existing courses that are essential to a public health degree. Additionally, the Department of Health Sciences has a highly successful record of delivering applied science programs with excellent professional practice experiences and a rich history of collaboration with health programs and agencies in communities throughout the state.

The program proposal has been developed by faculty in the Department of Health Sciences to meet the existing state and national demand. The M.P.H. is relevant to professionals working in diverse practice settings such as health care, education, business and industry, government and social services. The Bureau of Labor Statistics projects 11 percent growth in public health careers by 2026. This is particularly true for public health educators (16 percent projected growth), epidemiologists (9 percent) and statisticians (33 percent). The Association of Schools and Programs of Public Health (ASPPH) projects the deficit of public health professionals in the State of Illinois to exceed 20,000. Additionally, the M.P.H. Program will enable Illinois State University faculty to pursue research funding that is currently not accessible because of the lack of a graduate level public health program. The proposed program is expected to enroll cohorts of 20 to 25 both full-time and part-time students.

Initially, existing faculty teaching in the undergraduate programs will deliver the new program. When the program meets full projected levels of enrollments, one additional tenure track and one non-tenure track faculty members will be hired. No new additional facilities or resources are required to implement the new program. Collaboration between the Department of Health Sciences and several other academic units on campus can provide a unique, challenging and highly attractive M.P.H. Due to the interdisciplinary nature of the program and collaboration among several academic units several existing courses can be used to deliver the program resulting in substantial cost savings. The Department has obtained letters of support from all collaborating academic units.

Students enrolling in the program will be required to enroll in nine required core public health courses, three elective courses, and complete a professional practice or thesis. Faculty have developed fourteen new courses for the program (eight of the core courses, and six elective courses), covering content such as public health leadership, public health systems, environmental health, health behavior, epidemiology for public health, resource development, global health, food protection, ergonomics, principles of emergency management, drugs in society, health aspect and aging, and research methods for public health.

The Academic Senate approved the proposal on March 25, 2022.

**ILLINOIS STATE  
UNIVERSITY**

**BOARD OF  
TRUSTEES**

**Resolution No. 2022.05/13**  
**Approval of STEM**  
**Master of Business Administration, M.B.A.**

**Resolution**

Whereas, the Board of Trustees, as authorized by the Board of Trustees Governing Document, Section A, Government Statutes, Subsection 5, Reservation of Powers, has reserved to itself the final decision-making authority for the establishment of any new unit of instruction requiring approval by the Illinois Board of Higher Education.

Therefore, be it resolved that the Board of Trustees approves the proposal for degree granting authority for the STEM Master of Business Administration (M.B.A.)

Board Action on: \_\_\_\_\_  
Motion by: \_\_\_\_\_  
Second by: \_\_\_\_\_  
Vote: Yeas: \_\_\_\_\_ Nays: \_\_\_\_\_

Postpone: \_\_\_\_\_  
Amend: \_\_\_\_\_  
Disapprove: \_\_\_\_\_  
Approve: \_\_\_\_\_

ATTEST: Board Action, May 6, 2022

\_\_\_\_\_  
Secretary/Chairperson

**Board of Trustees**  
**Illinois State University**  
**Approval of STEM Master of Business Administration, M.B.A.**

The proposed STEM Master of Business Administration (M.B.A.) program is a graduate interdisciplinary business degree program with significant STEM (Science, Technology, Engineering, and Mathematics) content. Typically, STEM courses involve business analytics, data analytics, data science, management science, technology and innovation management, statistical modelling, operations analysis, data mining, business forecasting, and quality management. These topics will be offered in the proposed program through accounting, finance, information technology, marketing, supply chain management, and operations management courses. All the above courses are currently offered as part of the existing M.B.A. programs. No new courses need be created, nor will there be any significant change in program structure. The program will be administered by the College of Business.

The program proposal has been developed by faculty in the College of Business to meet the existing state, national, and international demand for a diverse set of occupations. This program will serve the needs of Illinois constituents by providing an opportunity for local and regional students who wish to study STEM content for business. It will also better serve the needs of international students, simultaneously providing increased diversity in our M.B.A. classrooms. It will also meet employer demand as fast-paced technological advances are leading more businesses to seek employees with advanced training in data-driven analysis and decision-making. Although some business schools are starting to offer focused data analytics-oriented master's programs, the proposed STEM M.B.A. program extends beyond those programs by offering similar content while also providing additional education in all functional areas of business. There are currently no STEM M.B.A. programs offered among public universities in Illinois. There are several specialized Master's programs among both public and private institutions, but this program offers Illinois State University the opportunity to fill a niche among other public universities in Illinois. The STEM M.B.A. will allow Illinois State to provide yet one more option for individuals interested in obtaining a more technology-oriented graduate degree while also completing coursework to better situate themselves for positions in upper management. The proposed program is expected to enroll 10 to 15 full-time students annually.

The proposed program is not expected to have significant effects on existing campus programs. Existing faculty teaching in the College's undergraduate and graduate programs will deliver the new program. Enrollment is projected at 25 full-time and part-time students once the program is fully implemented. Students enrolling in the program will be required to complete nine required core courses (five of which have substantial STEM content), and three STEM based elective courses.

The Academic Senate approved the proposal on April 21, 2022.

**ILLINOIS STATE  
UNIVERSITY**

**BOARD OF  
TRUSTEES**

**Resolution No. 2022.05/14**  
**Authorization to Proceed with**  
**Establishing the College of Engineering**

**Resolution**

Whereas, the Board of Trustees Governing Document, Section A, Government Statutes, Subsection 5, Reservation of Powers, reserves final decision-making authority with the Board of Trustees for the establishment of any new unit of instruction, and

Whereas, Illinois State University seeks to establish a College of Engineering, and

Whereas, approval by the Board of Trustees to expend funds for creation of the college of Engineering and related facilities is needed:

Therefore, be it resolved that the Board of Trustees authorizes Illinois State to proceed with actions and steps necessary for formally establishing the College of Engineering, including the hiring of administrative staff of the College.

Board Action on: \_\_\_\_\_  
Motion by: \_\_\_\_\_  
Second by: \_\_\_\_\_  
Vote: Yeas: \_\_\_\_\_ Nays: \_\_\_\_\_

Postpone: \_\_\_\_\_  
Amend: \_\_\_\_\_  
Disapprove: \_\_\_\_\_  
Approve: \_\_\_\_\_

ATTEST: Board Action, May 6, 2022

\_\_\_\_\_  
Secretary/Chairperson

**Board of Trustees  
Illinois State University  
Authorization to Proceed with Establishing the College of Engineering**

At its meeting on May 7, 2021, the Illinois State Board of Trustees approved Resolution No. 2021.05/09 (Authorization for a New Unit of Instruction in Engineering), which approved the establishment of the College of Engineering at Illinois State. However, the same resolution stated,

This resolution does not commit Illinois State University to expend any funds at this time. Assuming approval by IBHE, further development of a College of Engineering that would involve expending funds for formal development of the college and related facilities would require approval by the Board of Trustees in the future.

As required by the resolution, Illinois State University submitted a proposal to the Illinois Board of Higher Education seeking approval for three new units of instruction namely, a college of Engineering to be the administrative home for two new academic departments, the Department of Electrical Engineering, and the Department of Mechanical Engineering.

At its meeting on March 15, 2022, the Illinois Board of Higher Education granted authority to Illinois State University to establish the:

- College of Engineering in the Central Region
- Department of Electrical Engineering in the Central Region
- Department of Mechanical Engineering in the Central Region

With this approval, Illinois State University desires to move forward with establishing the College of Engineering, including taking actions to begin recruitment and hiring of the administrative leadership of the college, namely a new dean of the college, the chairs of the two academic departments, and support personnel.

The proposed College of Engineering is to serve as the administrative and academic structure for future degrees in electrical, mechanical, and general engineering. A request for authorization to offer degrees in engineering will come at a later date following the development of curriculum for the degrees in accordance with university policies and procedures.

The development of a College of Engineering and offering degrees in mechanical, electrical, and general engineering would 1) contribute to workforce development; 2) help meet demand for engineering programs by Illinois State students who currently are forced to go elsewhere for engineering education; 3) contribute to ISU's internationalization initiative; and 4) attract high quality students that ISU does not currently recruit. In addition, these actions will help protect ISU from anticipated enrollment decline. Currently, employers in Illinois have a need for approximately 400 more trained engineers than are produced by the universities in the state. Moreover, demand for engineering graduates is strong. The U.S. Bureau of Labor Statistics predicts a 10% increase in demand for engineers in the next decade. A feasibility study conducted by the education consultancy group EAB (<https://eab.com/>) determined that demand for mechanical engineers will increase by 15% regionally and 40% statewide. Demand for electrical engineers is projected to increase by 62% regionally and 37% in Illinois. A distinguishing characteristic of the new college is that is designed with an equity lens to help close long-standing gaps in enrollment, retention, and graduation of underrepresented and underserved students in the engineering field.

Following a quality-based selection process, CannonDesign was selected in fall 2019 to lead a consultative process to explore the potential for an engineering program and to develop a master plan to create a unit of instruction for engineering. The process engaged numerous faculty and staff at ISU; consulted with external corporate stakeholders to learn what they will most likely be seeking in a new engineering hire in a few years, and their potential support for an engineering program at Illinois State University; and included visits to several existing engineering programs at other universities to better understand the inter-disciplinary approach to hosting engineering programs at a comprehensive university.

A draft plan for a curriculum was designed to ensure compliance with national accreditation standards with flexibility in the curriculum to address student interests. Embedded within the plan are the desired characteristics for future engineers, including competence in group dynamics, basic computer programming, intercultural and global literacy, project management, risk analysis and mitigation, interpersonal communications, critical thinking, business acumen, and creativity.



**ILLINOIS STATE  
UNIVERSITY**

**BOARD OF  
TRUSTEES**

**Resolution No. 2022.05/15**  
**College of Engineering Project**  
**Pre-Construction Services**

**Resolution**

Whereas, the University engaged the Education Advisory Board (EAB) in 2016 to investigate the feasibility of establishing new engineering degree programs at Illinois State University, and;

Whereas, in June 2018, the University established an Academic Steering Committee to investigate the establishment of Mechanical and Electrical Engineering programs at Illinois State University, and;

Whereas, the Academic Steering Committee examined the feasibility of establishing programs in Mechanical Engineering and Electrical Engineering to leverage the already existing faculty expertise in the departments of Physics and Technology and other departments and schools across the University, and;

Whereas, in the Fall of 2019, the University hired Cannon Design to complete an Engineering Master Plan for the implementation of a new Engineering Program at Illinois State University that identified the ISU John Green Building and Carter Harris Administration Building as the preferred location for the initial enrollment phase, and;

Whereas, the Board of Trustees approved in May of 2021 (2021.05/09) for the University to request Illinois Board of Higher Education (IBHE) approval for Illinois State University for three new Units of Instruction in Engineering (i.e., a College of Engineering, a Department of Electrical Engineering, and a Department of Mechanical Engineering); and;

Whereas, the Illinois Board of Higher Education (IBHE) approved Illinois State University for three new Units of Instruction - a College of Engineering, a Department of Electrical Engineering, and a Department of Mechanical Engineering in March 2022, and;

Therefore, be it resolved that the Board of Trustees authorizes expenditures not to exceed \$3 million for all necessary College of Engineering - Phase 1 - Pre-Construction Services for a project to program, plan, design and produce the required documents to publicly bid the renovation of the John Green Building and the Carter Harris Administration Building and direct the University administration to establish a budget, and appoint architects and engineers and other necessary project consultants.

Board Action on: \_\_\_\_\_  
Motion by: \_\_\_\_\_  
Second by: \_\_\_\_\_  
Vote: Yeas: \_\_\_\_\_ Nays: \_\_\_\_\_

Postpone: \_\_\_\_\_  
Amend: \_\_\_\_\_  
Disapprove: \_\_\_\_\_  
Approve: \_\_\_\_\_

ATTEST: Board Action, May 6, 2022

\_\_\_\_\_  
Secretary/Chairperson

**Board of Trustees  
Illinois State University  
College of Engineering Project Pre-Construction Services**

## **Background**

The University engaged the Education Advisory Board (EAB) in 2016 to investigate the feasibility of establishing new engineering programs at Illinois State University through a combination of quantitative data analytics and secondary research. EAB sought to assess the need and viability of engineering programs at Illinois State University.

In 2018, the University established an Academic Steering Committee and undertook a study to investigate the feasibility of establishing engineering programs at Illinois State University. The committee examined the possibility of establishing programs in Mechanical Engineering and Electrical Engineering to leverage the already existing faculty expertise in the departments of Physics and Technology and other departments and schools across the university.

To further vet requirements, members of the Academic Steering Committee visited engineering programs at comparable schools and attended engineering focused academic conferences. Committee Members also met with executives from Caterpillar, Inc., Cabot Corporation, and Farnsworth Group, Inc. to gather insights into desired industry desirable curriculum, and to understand the resources (e.g., faculty, staff, equipment, facilities, support structures) needed to establish high-quality programs in Mechanical Engineering and Electrical Engineering.

Based on information gathered through school visits and interactions with industry executives, the Academic Steering Committee recommended further efforts to secure the implementation of Mechanical Engineering and Electrical Engineering programs at Illinois State University.

## **University Program Intent**

Illinois State University plans to expand its curriculum to address workforce needs in Illinois, the Midwest, and beyond to include bachelor's degree programs in electrical engineering, mechanical engineering, and general engineering. The three new majors will build upon a strong foundation of existing programs in engineering technology, construction management, information technology and physics.

## **College of Engineering Phase 1 Project Plan**

To facilitate the engineering program development, Illinois State University conducted a public Quality Based Selection (QBS) process, in accordance with State of Illinois procurement requirements and hired Cannon Design in the Fall of 2019 to conduct proposed investigations, in partnership with ISU stakeholders, to develop a Program, Curriculum and a Master Plan for a proposed new College of Engineering at Illinois State University.

Current instructional and lab space limitations at the University require new construction to provide the lecture, lab, research, and collaborative learning spaces unique to engineering programs. Cannon Design and the University investigated the feasibility of building of a new engineering facility to house electrical, mechanical and general engineering degree programs as well as companion programs in engineering technology (Engineering Technology, Technology and Engineering Education, Sustainable and Renewable Energy, and Computer Systems Technology) and Information Technology (Computer Science, Information Systems, Cybersecurity, and Network and Telecommunications Management).

Cannon Design investigated 5 separate locations on campus based on criteria established by ISU. The recommended plan was to implement the College facility in two phases. The plan for the first phase is to accommodate up to 520 new engineering students.

The recommended location for Phase 1 implementation is the ISU John Green Building and Carter Harris Administration Building located on the north side of Gregory Street. Currently the John Green building and Carter Harris Administration Building contains University Facilities Services, University Housing Services, and Event Management, Dining and Hospitality (EMDH) services, equipment, and storage.

The Cannon Design plan calls for the new College of Engineering to take over the John Green Building and Carter Harris Administration Building in their entirety. This plan will require the relocation of all the current occupants and

equipment, vacating both buildings, demolishing all current interior improvements of the John Green Building down to the exterior building shell, constructing a new mezzanine in the high bay warehouse, and renovating/outfitting the new 2 story John Green Building for the new College of Engineering program. Existing spaces in the Carter Harris Administrative building will be renovated for faculty and staff administrative offices and conference rooms.

Phase 2 of the College of Engineering is planned to include design and construction of a new building, to be located adjacent to the John Green Building, that could accommodate up to 1,000 students. This project was submitted to the Illinois Board of Higher Education in October 2021 for \$111,650,000 as the FY23 number one capital appropriation request from the State of Illinois.

**College of Engineering - Phase 1 - Projected Total Budget**

Cannon Design and ISU worked collaboratively to develop a preliminary budget to implement Phase 1 for all the necessary project components to implement the new College of Engineering functions in the ISU John Green Building and Carter Harris Administration Building. The details of this projected total project budget are as follows.

- Projected costs to acquire the John Green Building from Auxiliary Facility System (AFS)     \$ 3M
  - Total Projected Renovation Costs - John Green & Carter Harris Administration Bldgs.     \$ 50M
    - Preconstruction Costs of \$3 million are included in the total renovation costs.
  - Total Projected Costs to acquire and renovate replacement facilities for warehousing & administrative services relocated out of the John Green and Carter Harris Administrative Buildings     \$ 8M
- Grand Total Project Budget     \$ 61M

This resolution requests the Board of Trustees to authorize expenditures, not to exceed \$3 million, for all necessary College of Engineering - Phase 1 - Pre-Construction Services for a project to program, plan, design and produce the required documents to publicly bid the renovation of the John Green Building and the Carter Harris Administration Building and direct the University administration to establish a budget and appoint architects and engineers and other necessary project consultants.

**Resource Requirements**

A/E Pre-Construction Fees	\$2,738,055
Project Commissioning Fees	\$35,058
Project Management Fees	\$208,667
<u>Project Cost Estimating Fees</u>	<u>\$18,220</u>

**Total Phase 1 - Project Pre-Construction Costs – Not to Exceed     \$3,000,000**  
 (included in the Total Renovation Costs)

**Source of Funding:** General Revenue Reserves financed through tax exempt COPS debt.

**ILLINOIS STATE  
UNIVERSITY**

**BOARD OF  
TRUSTEES**

**Resolution No. 2022.05/16**  
**FY2023 Spending Authorization**

**Resolution**

Whereas, the Board of Trustees of Illinois State University (*the "Board"*) is obligated to approve the University's annual operating budget for Fiscal Year 2023 (July 1, 2022 through June 30, 2023,) which includes appropriations from the State, and

Whereas, State appropriations to Illinois State University for Fiscal Year 2023 are not formally approved by the Governor's Office and General Assembly until May 31, 2022, or shortly thereafter, and

Whereas, the University must honor its financial obligations and have permission to spend budgeted funds beginning July 1, 2022, prior to a final approved State appropriation funding level, and prior to the first regularly scheduled Board meeting of Fiscal Year 2023:

Therefore, be it resolved that the Board of Trustees authorizes the University to obligate and expend funds according to the *FY2023 Spending Authorization by Object and Function of Expenditure* which is attached hereto and incorporated herein, until the Board takes further action on the final Fiscal Year 2023 Operating Budget, which is expected to occur in October, 2022, but is reliant on a legislatively approved final appropriations from the State.

Board Action on: \_\_\_\_\_  
Motion by: \_\_\_\_\_  
Second by: \_\_\_\_\_  
Vote: Yeas: \_\_\_\_\_ Nays: \_\_\_\_\_

Postpone: \_\_\_\_\_  
Amend: \_\_\_\_\_  
Disapprove: \_\_\_\_\_  
Approve: \_\_\_\_\_

ATTEST: Board Action, May 6, 2022

\_\_\_\_\_  
Secretary/Chairperson

**Board of Trustees  
Illinois State University  
FY2023 Spending Authorization**

**FY2023 Spending Authorization by Object and Function of Expenditure**

Table 1 presents FY2023 Spending Authorization by fund and operating object based on projections of stable student enrollment. Primary cost increases are anticipated in Personal Services and Awards and Grants. Personal Services increases include anticipated cost increases for minimum wage, salary agreements put in place in FY2022 and merit compensation increases. Awards and Grants reflects an increase to student financial aid, reflecting the University’s commitment to college accessibility. Cost increases in all categories for current inflationary factors were considered as well. Capital investments remain steady due to the continued need to improve existing facilities supporting academic instruction and student-related spaces. Total projected expenditures reflect approximately a 3.5 percent increase over FY2022.

<b>Table 1 Illinois State University Fiscal Year 2023 Spending Authority Objects by Fund Sources</b>							
(in thousands of dollars)	<b>Appropriation and Income Fund</b>	<b>State College and University Trust Fund</b>	<b>Other Local Funds</b>	<b>Grants and Contracts</b>	<b>Bond Revenue</b>	<b>Total</b>	<b>Percent of Total</b>
Personal Services	\$ 186,200		\$ 22,100	\$ 17,850	\$ 31,500	\$ 257,650	50.0%
Medicare	3,200		300	300	300	4,100	0.8%
Contractual	35,000		29,000	12,000	18,395	94,395	18.3%
Travel	1,500		700	150	55	2,405	0.5%
Commodities	3,000		5,430	800	10,200	19,430	3.8%
Equipment	10,900		3,500	1,900	1,600	17,900	3.5%
Telecommunications	900		200	50	600	1,750	0.3%
Operation Auto	560		170	50	150	930	0.2%
Awards and Grants	39,000	\$ 25	3,000	5,800	8,000	55,825	10.8%
Permanent Improvements	13,000		100	50	20,000	33,150	6.4%
Group Health Insurance	3,100			1,200	-	4,300	0.8%
Debt Service	6,100				12,800	18,900	3.7%
General Services Overhead					4,200	4,200	0.8%
<b>Total</b>	<b>\$ 302,460</b>	<b>\$ 25</b>	<b>\$ 64,500</b>	<b>\$ 40,150</b>	<b>\$ 107,800</b>	<b>\$ 514,935</b>	<b>100.0%</b>
Percent of Total	58.7%	0.0%	12.5%	7.8%	20.9%	100.0%	

Table 2 presents FY2023 Spending Authorization by fund and functional object. Personal Services and Awards and Grants increases above will result in increases in all functions, particularly Student Services, which houses financial aid.

<b>Table 2</b>							
<b>Illinois State University</b>							
<b>Fiscal Year 2023 Spending Authority</b>							
<b>Functional Expenditures by Fund Sources</b>							
(in thousands of dollars)	State						
	<b>Appropriation and Income Fund</b>	<b>College and University Trust Fund</b>	<b>Other Local Funds</b>	<b>Grants and Contracts</b>	<b>Bond Revenue</b>	<b>Total</b>	<b>Percent of Total</b>
Instruction	\$ 147,000		\$ 6,200	\$ 6,200		\$ 159,400	31.0%
Organized Research	3,200		1,500	19,250		23,950	4.7%
Public Service	3,150		14,850	7,300		25,300	4.9%
Academic Support	26,000		300	300		26,600	5.2%
Student Services	51,000	\$ 25	37,500	6,000	\$ 8,000	102,525	19.9%
Institutional Support	31,000		2,400	1,000		34,400	6.7%
O&M Physical Plant	35,010		1,750	100	28,000	64,860	12.6%
Independent Operations					59,000	59,000	11.5%
Debt Service	6,100				12,800	18,900	3.7%
<b>Total</b>	<b>\$ 302,460</b>	<b>\$ 25</b>	<b>\$ 64,500</b>	<b>\$ 40,150</b>	<b>\$ 107,800</b>	<b>\$ 514,935</b>	<b>100.0%</b>
Percent of Total	58.7%	0.0%	12.5%	7.8%	20.9%	100.0%	

**ILLINOIS STATE  
UNIVERSITY**

**BOARD OF  
TRUSTEES**

**Resolution No. 2022.05/17  
Student Tuition, Fees, and  
Room and Board Rates for  
Academic Year 2022-2023**

**Resolution**

Whereas, the Board of Trustees of Illinois State University has the authority to approve tuition, mandatory student fees, and room and board rates, and

Whereas, the Board of Trustees of Illinois State University recognizes the increasingly important role that revenue from tuition and fees plays in ensuring appropriate funding for educational excellence, and

Whereas, the Board of Trustees of Illinois State University is committed to promoting academic innovation and program enhancements while maintaining access to and affordability of its high-quality programs:

Therefore, be it resolved that the Board of Trustees approves the FY2023 student tuition, mandatory student fees, and room and board rates contained herein.

Board Action on: \_\_\_\_\_  
Motion by: \_\_\_\_\_  
Second by: \_\_\_\_\_  
Vote: Yeas: \_\_\_\_\_ Nays: \_\_\_\_\_

Postpone: \_\_\_\_\_  
Amend: \_\_\_\_\_  
Disapprove: \_\_\_\_\_  
Approve: \_\_\_\_\_

ATTEST: Board Action, May 6, 2022

\_\_\_\_\_  
Secretary/Chairperson

**Board of Trustees  
Illinois State University  
Student Tuition, Fees, and Room and Board Rates for Academic Year 2022-2023**

Illinois State University is an institution of exceptional values and vision. By consciously adhering to the core values of the University's strategic plan, *Educate Connect Elevate: Illinois State*, the institution is consistently recognized nationally for a multitude of academic rankings. Achieving a student retention rate that is among the highest in the nation at over 83.2 percent and a graduation rate well above the national average at 67.3 percent, it is understandable that the University is included in *U.S. News & World Report's* 2022 rankings of America's best public national universities. In support of a strategic core University objective of ensuring strong enrollment and student success, the University is prudent about fiscal planning that takes into account student monetary investment, balanced with enhancing the University's financial strength and stability. Illinois State University has a reputation for being strong and stable while remaining a fiscally accessible institution of higher learning, evidenced by recognition by College Factual, which identifies Illinois State University in the top 10 percent of "Best College for the Money" and Washington Monthly listing Illinois State University among "Best Bang for the Buck" in the Midwest.

Setting tuition and fees is always a complex exercise, requiring the balancing of affordability for students and their families with maintaining high educational standards while also managing the increasing costs of campus operations. For FY2023, the University is proposing a modest 3.42% total cost increase over FY22, making the total cost of attendance for a full-time undergraduate student, including student health insurance, at \$26,335 before financial aid is applied. With recent reliable funding from the State of Illinois and strategic budgeting, the University will be able to continue to maintain a high quality of instruction, academic services and student life.

Proposed FY2023 tuition, mandatory student fees and room and board rates are summarized below. Also included is information in support of specialized program pricing for two specific graduate programs.

**Undergraduate Tuition**

**New In-State Students in 2022-23.** Illinois State University requests authority to charge new, in-state undergraduate students \$394.69 per credit hour for the 2022-23 academic year (FY2023). The State of Illinois "Truth-in-Tuition" statute guarantees that these students will continue to pay this rate through summer of 2026. This rate per credit hour is a 2.75% increase from the rate charged in FY2022.

**New Out-of-State Students in 2022-23.** Illinois State University requests authority to charge new out-of-state undergraduate students \$789.38 per credit hour for the 2022-23 academic year (FY2023). This represents a ratio of two times the in-state tuition rate. As with in-state students, these students will continue to pay this rate through summer of 2026. Under the Enrollment Competitiveness Program approved by the Board at its February 17, 2012 meeting, selected entering high-achieving/talented out-of-state students or students residing in states contiguous to Illinois, and those residing in the state of Michigan, will continue to be eligible to pay the in-state tuition rate. This rate per credit hour is a 2.75% increase from the rate charged in FY2022.



Table 1 shows the undergraduate rates proposed for the 2022-23 academic year (FY2023). (2.75% increase)

Table 1 ILLINOIS STATE UNIVERSITY Undergraduate Tuition Per Credit Hour Fiscal Year - 2023		
<u>Cohort</u>	<u>In-State</u>	<u>Out-of-State</u>
New Undergraduates 1st Enrolled in Academic Year 2022-2023	\$394.69	\$789.38
New Undergraduates 1st Enrolled in Academic Year 2021-2022	\$384.13	\$768.26
New Undergraduates 1st Enrolled in Academic Year 2020-2021	\$384.13	\$768.26
New Undergraduates 1st Enrolled in Academic Year 2019-2020	\$384.13	\$768.26

**Graduate Tuition**

**In-State Graduate Students in 2022-23.** Illinois State University requests authority to charge in-state graduate students \$414.69 per credit hour for the 2023-23 academic year. The State of Illinois “Truth-in-Tuition” statute does not apply to graduate tuition rates. This rate per credit hour is a 2.75% increase to the rate charged in FY2022.

**Out-of-State Graduate Students in 2022-23.** Illinois State University requests authority to charge out-of-state graduate students \$861.35 per credit hour for the 2022-23 academic year. This rate per credit hour is a 2.75% increase to the rate charged in FY2022.

Table 2 shows the proposed Graduate Tuition rates for the 2022-2023 academic year (FY2023) as well as historical rates for Graduate Tuition per credit hour. (2.75% increase)

Table 2 ILLINOIS STATE UNIVERSITY Graduate Tuition Per Credit Hour Fiscal Year 2023		
<u>Cohort</u>	<u>In-State</u>	<u>Out-of-State</u>
Graduate Rate Academic Year 2022-2023	\$414.69	\$861.35
Graduate Rate Academic Year 2021-2022	\$403.59	\$838.30
Graduate Rate Academic Year 2020-2021	\$403.59	\$838.30
Graduate Rate Academic Year 2019-2020	\$403.59	\$838.30

**Graduate Specialized Program Pricing**

Illinois State University requests authority to charge a market-demand pricing rate for certain specialized graduate-level programs indicated below. The dollar amount charged per credit hour is the same for In-State or Out-of-State graduate students and includes tuition and fees. This pricing is based on specialized instructional and delivery costs of administering the programs and sustained by industry-supported market-based pricing for such high demand career programs.

Table 3 shows the previously approved program pricing per credit hour for the Online Masters of Actuarial Science and Corporate Masters of Business Administration. There is no change proposed for FY2023.

Table 3		
ILLINOIS STATE UNIVERSITY		
Graduate Specialized Program Pricing		
Fiscal Year - 2023		
<u>Program</u>	<u>Rate per Credit Hour</u> <u>(Tuition and Fees)</u>	
Online Masters of Actuarial Science	\$	1,500.00
Corporate Masters of Business Administration	\$	625.00

**Mandatory Student Fees**

Mandatory Student Fees are assessed to all students for all enrolled hours on a per credit hour basis whether undergraduate or graduate status. Each fee is assessed for a specific operational service and/or program. Examples include such things as general activities, Bone Student Center, health & wellness, athletic facilities and services, recreational facilities and services, campus enhancements to academic facilities, instructional support, grant-in-aid and student-to-student grants.

Per previous agreement by the Board of Trustees, effective with fall 2017, mandatory student fees do not have locked cohort rates, as does tuition. For the 2022-2023 academic year (FY2023), Illinois State University requests authority to charge mandatory fees of \$111.01 per credit hour to undergraduate and graduate students. The requested rate represents a 3.0% increase over FY2022 mandatory student fee rates.

**Outreach Fee**

Illinois State University also requests authority to set the outreach fee at \$111.01 per credit hour for the 2022-23 academic year. The outreach fee is traditionally charged to students in contracted or non-campus locations that are not otherwise enrolled in University courses. The fee is also assessed to students receiving all instruction remotely. This accommodates costs associated with the varied methods of delivering off-campus instruction. This rate per credit hour is a 3.0% increase over the rate charged in FY2022.

Table 4 shows mandatory student fee rates beginning with academic year 2019-20 and the proposed rate for academic year 2022-2023.

Table 4  
ILLINOIS STATE UNIVERSITY  
Mandatory Student Fees Per Credit Hour  
Fiscal Year 2023

	<u>In-State</u>	<u>Out-of-State</u>
Mandatory Student Fee Rate for All Students Academic Year 2022-2023	\$111.01	\$111.01
Mandatory Student Fee Rate for All Students Academic Year 2021-2022	\$107.78	\$107.78
Mandatory Student Fee Rate for All Students Academic Year 2020-2021	\$107.78	\$107.78
Mandatory Student Fee Rate for All Students Academic Year 2019-2020	\$92.28	\$92.28

### Room and Board

#### Housing

Upon approval, University Housing would increase at a modest 3.0%-4.5% increase over academic year 2021-2022 rates. Services will continue to be appropriately funded to meet operational costs, provide for debt service and fulfill repair and replacement reserve requirements.

Table 5 shows proposed FY2023 rates for on-campus housing options. (3.0%-4.5% increase)

Table 5  
ILLINOIS STATE UNIVERSITY  
On-Campus Housing Options  
Fiscal Year 2023

<u>Occupancy</u>	<u>Semester Rate</u>	<u>% Increase</u>
Multiple	\$2,871	4.5%
Single	\$3,818	4.5%
Super Single	\$4,392	4.5%
Multiple Room in Suite	\$3,876	4.5%
Single Room in Suite	\$4,450	4.5%
Super Single Room in Suite	\$4,908	4.5%
<u>Cardinal Court Apartments</u>	<u>Semester Rate</u>	
Bedrooms x Bathrooms		
2x2 or 2x2 (double)	\$4,401	3%
3x2 or 4x2 (single)	\$4,630	3%
4x4 (single)	\$4,903	3%
2x2 (single)	\$6,155	3%

**Dining**

Upon approval, student dining costs will increase .4.5% over academic year 2021-2022 rates. Campus Dining Services will continue to be appropriately funded to meet operational costs, provide for debt service and fulfill repair and replacement reserve requirements.

Table 6 shows proposed FY2023 rates for meal plans. (4.5% increase)

Table 6  
ILLINOIS STATE UNIVERSITY  
Meal Plan Rates  
Fiscal Year 2023

	Plan Level	Total Cost per Semester	Base Cost	Flex Dollars*	% Increase
Residential Plans	7 day unlimited access	\$2,430	\$2,142	\$288	4.5%
	5 day unlimited access	\$2,313	\$1,878	\$435	4.5%
	19 meals per week	\$2,483	\$2,074	\$409	4.5%
	14 meals per week	\$2,346	\$1,818	\$528	4.5%

\*Optional \$75 Flex Dollar increase available.

Flex Dollars can be spent at campus retail venues, residential venues and residential vending.

**ILLINOIS STATE  
UNIVERSITY**

**BOARD OF  
TRUSTEES**

**Resolution No. 2022.05/18**  
**Renewal of Student Health Insurance**

**Resolution**

Whereas, the University's Student Health and Accident Plan will expire August 21, 2022, and

Whereas, Illinois State University issued a Request for Proposal (RFP) for the University's Student Health and Accident Plan due to State of Illinois Procurement guidelines. The RFP was issued on January 18, 2022 to secure a contract for the policy year 2022-2023. This one-year contract includes a provision for up to nine annual renewals upon mutual agreement between ISU and the successful vendor, Aetna Student Health:

Therefore, be it resolved that the Board of Trustees of Illinois State University award to Aetna Student Health the renewed agreement for the 2022-2023 policy year.

Be it further resolved that the Board of Trustees approves the student health insurance rate of \$281 for the fall 2022 and spring 2023 sessions and \$211 for the summer 2023 session.

Board Action on: \_\_\_\_\_  
Motion by: \_\_\_\_\_  
Second by: \_\_\_\_\_  
Vote: Yeas: \_\_\_\_\_ Nays: \_\_\_\_\_

Postpone: \_\_\_\_\_  
Amend: \_\_\_\_\_  
Disapprove: \_\_\_\_\_  
Approve: \_\_\_\_\_

ATTEST: Board Action, May 6, 2022

\_\_\_\_\_  
Secretary/Chairperson

**Board of Trustees  
Illinois State University  
Renewal of Student Health Insurance**

The current Student Health Insurance contract expires on August 21, 2022. A request for proposal (RFP) was issued on January 18, 2022, to secure a Student Insurance contract for the policy year 2022-2023. This one-year contract includes a provision for up to nine annual renewals upon mutual agreement between ISU and the successful vendor.

Proposals were evaluated using five criteria; 1) Policy coverage, 2) Vendor specifications & administration, claims processing and service capabilities, 3) Reporting capabilities, 4) References, and 5) Price. Based on scoring from the evaluation matrix, Aetna Student Health’s proposal meets the University’s needs given the plan cost, allowing Student Insurance Office to process claims, the premium stabilization reserve agreement, and adherence to all plan specifications.

The RFP also asked for the pricing of separate dental and vision insurance plans. These are to be administered by the insurance carrier and students who want the coverage can opt in. Dental and vision insurance will be independent of the Student Insurance plan and will not impact the Student Insurance plan cost. These plans will be beneficial to all students. Additionally, this meets the requirement of the Collective Bargaining Agreement between Illinois State University and Service Employees International Union, Local 73, of exploring alternatives for affordable alternate dental and vision insurance for Graduate Teaching Assistants.

Finally, the RFP also asked for quotes and potential plan impact for dependent coverage, this option is not being accepted at this time.

The 2022-23 proposed semester insurance premium is illustrated below.

Premium Comparison: Current and Proposed

	Proposed 2022 - 23	2021 - 2022
Semester Premium	\$267	\$283
On Call Premium	\$4	\$4
Administrative Charge	\$10	\$10
Subsidy from PSR	\$0	-\$16
Fee assessed to student	\$281	\$281
Summer Premium	\$204	\$214
On Call Premium	\$2	\$2
Administrative Charge	\$5	\$5
Subsidy from PSR	\$0	-\$10
Fee assessed to student	\$211	\$211

**ILLINOIS STATE  
UNIVERSITY**

**BOARD OF  
TRUSTEES**

**Resolution No. 2022.05/19**  
**South Campus Housing-Dining Project**  
**Pre-Construction Services**

**Resolution**

Whereas, on-campus housing and dining play a central role in shaping the campus experience for current and prospective students, as well as their families, and

Whereas, competition for new students and transfer students has become increasingly challenging over the past ten years and is predicted to become more competitive in future years as a result of fewer college-age students beginning in 2025, and

Whereas, over the last two decades, due to the age, limited functionality, and significant deferred maintenance costs to ensure a quality and safe housing experience for our students, the University was faced with making significant changes to its residential housing program that resulted in the loss of over 1,100 (16%) beds, leaving the current University Housing Services (UHS) capacity with just over 5,800 beds, and

Whereas, in 2017, UHS hired Brailsford & Dunlavey to conduct an ISU Housing Feasibility Study that recommended the University construct new residence halls to house approximately 1,200 students, along with expanding much needed campus dining services to serve the higher population of students required to live and dine on campus, and

Whereas, this resolution seeks approval to begin the 1<sup>st</sup> phase of the project identified as Pre-Construction Services composed primarily of architectural and engineering planning and design, preliminary construction project management, commissioning, and cost estimation, and the final preparation of the required documents needed to seek public construction bids. This phase of the project is expected to not exceed \$8 million:

Therefore, be it resolved that the Board of Trustees authorizes expenditures not to exceed \$8 million for the South Campus Housing-Dining Project Pre-Construction Services to construct a 1,200-bed residential hall and a 700-seat dining center at the former site of Atkin-Colby and Hamilton-Whitten Residence Halls and Feeney Dining Center, and directs the University administration to establish a budget, and appoint architects and engineers and other necessary project consultants.

Board Action on: \_\_\_\_\_  
Motion by: \_\_\_\_\_  
Second by: \_\_\_\_\_  
Vote:       Yeas: \_\_\_\_\_ Nays: \_\_\_\_\_

Postpone: \_\_\_\_\_  
Amend: \_\_\_\_\_  
Disapprove: \_\_\_\_\_  
Approve: \_\_\_\_\_

ATTEST: Board Action, May 6, 2022

\_\_\_\_\_  
Secretary/Chairperson



**Board of Trustees  
Illinois State University  
South Campus Housing-Dining Project Pre-Construction Services**

### **Housing Background**

University Housing Services (UHS) at Illinois State University serves as a model for developing inclusive living learning environments in which students prepare to serve the world in positive and transformative ways. The UHS Mission Statement strives to connect students, build relationships, and inspire futures. Illinois State University has a long history of requiring students to live on-campus, based on student development theory supported by research indicating that living on-campus for two years is educationally beneficial and socially developmental for First Time College students.

Over the last two decades, due to the age, limited functionality, and significant deferred maintenance costs to ensure a quality and safe housing experience for our students, the University was faced with making significant changes to its residential housing program that resulted in the loss of over 1,100 (or 16%) beds, leaving the current UHS capacity with just over 5,800 beds. This reduction in available housing capacity happened in parallel with a significant increase in the size of freshman classes. Together, these two trends have placed substantial pressures on University Housing Services to serve the required housing needs of our student population.

### **Event Management, Dining, and Hospitality (EMDH) Background**

Event Management, Dining, and Hospitality (EMDH) provides a full continuum of services focused on enhancing the student experience by providing nutritionally balanced and high-quality menu options, as well as accommodations for individuals with specific nutritional and dietary needs. EMDH oversees both dining centers on-campus, including Marketplace at Linkins and Watterson Dining Commons (WDC), as well as retail dining venues located in the Bone Student Center and throughout campus.

There are approximately 5,000 students living in the residence halls who are required to have a meal plan. Additionally, 3,000 students living at Cardinal Court, University Apartments, and off-campus residential facilities voluntarily select to purchase a meal plan at the start of the fall semester.

The University has made significant changes to the dining centers on campus. Constructed in 1967, WDC was renovated in 1995, 2009, and is undergoing a servery renovation over the next two summers. Marketplace at Linkins was built in 1964 and underwent its most recent renovation in 2006. Since 2009, the University has decommissioned two of the four campus dining centers (Vrooman and Feeney) resulting in WDC providing over 70 percent of all meals served on the Illinois State University campus.

Expanding the residential housing program to include additional bed options will necessitate a third dining center to provide food service to students who will be required to have a meal plan. An additional dining center will relieve capacity pressure at Watterson Dining Center, especially during peak periods when most students are attending class on or near the campus quadrangle. The dining center will be a convenient option for students living near the new residence hall complex and will likely result in an increase in student demand for off-campus meal plans.

### **South Campus Housing and Dining Project Genesis**

In 2017, UHS issued a Request for Proposal (RFP) and hired Brailsford & Dunlavey to conduct an ISU Housing Feasibility Study. This 2018 feasibility study recommended the University construct new residence halls to house approximately 1,200 students and add additional dining to support on campus student dining needs. Given the timeframe since the initial feasibility study, the services of Brailsford & Dunlavey were secured again in 2021 to review and update all data and assumptions regarding feasibility of the housing and dining project reaching the same recommendations to build new residence halls housing 1,200 students and additional, new dining space to support student needs.

In December of 2018, an RFP was issued seeking a developer under a Public Private Partnership (P3) structure for construction a new residence hall and dining center. The scope of the new project was to design up to 1,200 new residential beds and a complimentary new dining center with seating capacity up to 700, which would also help alleviate dining capacity constraints. In the spring of 2019, Gilbane Corporation was awarded the project as the developer of the potential project.

The project site selected for the new residence-dining hall project is the former south campus site. South campus was formerly occupied by the Atkin-Colby and Hamilton-Whitten Residence Halls and Feeney Dining Center. This project site is bounded by Hale Street on the north, south University Street on the east, Dale Street on the south and main Street on the west, in the southwest quadrant of the main university campus. Project planning efforts began in the summer of 2019 and were placed on indefinite hold in March of 2020 due the onslaught of the COVID-19 pandemic.

The COVID-19 pandemic had a significant impact on university housing enrollment, operations, and revenues starting in the Spring 2020 semester and carried through the Fall 2021 Semester, some 18 months. After this difficult restrictive period, the original plan to proceed with constructing the housing and dining project under a P3 ownership structure was determined to be not feasible.

After considerable analysis, in consultation with external financial and legal advisors, the University decided to move away from the original P3 project model and to proceed with the project as a traditional, university owned, auxiliary facility system (AFS) funded capital project initiated and managed by Illinois State University due to multiple financial, operational, and total property control attributes that ultimately result in a lower overall total project cost.

Student affordability analysis provided by our external financial consultants, Blue Rose Capital Advisors, indicated that the project is fiscally viable.

Based on the preliminary project budget estimate to plan, design and construct the desired 1,200-bed residential hall and a 700-seat dining center at the former south campus location is as follows:

Total Estimated Project Costs – 1,200-bed Residential Hall	\$150million
Total Estimated Project Costs – 700-seat Dining Hall	<u>\$ 35 million</u>
Grand Total – New Housing and Dining Project	\$185 million

This resolution seeks approval to begin the 1<sup>st</sup> phase of the AFS project identified as Pre-Construction Services composed primarily of architectural and engineering planning and design, preliminary construction project management, commissioning, and cost estimation, and the final preparation of the required documents needed to seek public construction bids. This phase of the project is expected to not exceed \$8 million.

**Resource Requirements**

A/E Pre-Construction Fees	\$6,300,000
Project Commissioning Fees	\$142,450
Project Management Fees	\$700,000
Project Cost Estimating Fees	\$142,450
Contingency	\$715,100

**Total Project Pre-Construction Costs – Not to Exceed \$8,000,000**  
 (Included in the total project costs of \$185 million)

**Source of Funding:** Auxiliary Facility System (AFS) Resources financed thru Tax-Exempt AFS Debt.

**ILLINOIS STATE  
UNIVERSITY**

**BOARD OF  
TRUSTEES**

**Resolution No. 2022.05/20**  
**Approval of Watterson Towers**  
**Mechanical Penthouse Upgrades**

**Resolution**

Whereas, Watterson Towers Mechanical Penthouse Upgrades Project with a budget of \$4.2 million was approved by the Illinois State University Board of Trustees on February 21, 2020 (Item 2020.02/08), and

Whereas, this project has experienced unanticipated and unplanned costs due to the COVID-19 pandemic that delayed construction by one full year and added contractor costs through additional State of Illinois mandated contractor COVID-19 construction requirements resulting in contractor claims for additional costs that will exceed the current project budget authority by \$150,000:

Therefore, be it resolved that the Board of Trustees authorizes an increase in the budget authorization for the Watterson Towers Mechanical Penthouse Upgrades Project from \$4.2 million to \$4.35 million.

Board Action on: \_\_\_\_\_  
Motion by: \_\_\_\_\_  
Second by: \_\_\_\_\_  
Vote: Yeas: \_\_\_\_\_ Nays: \_\_\_\_\_

Postpone: \_\_\_\_\_  
Amend: \_\_\_\_\_  
Disapprove: \_\_\_\_\_  
Approve: \_\_\_\_\_

ATTEST: Board Action, May 6, 2022

\_\_\_\_\_  
Secretary/Chairperson

**Board of Trustees  
Illinois State University  
Approval of Watterson Towers Mechanical Penthouse Upgrades**

This item requests Board of Trustees approval to increase the budget authorization for the Watterson Towers Mechanical Penthouse Upgrades Project from \$4.2 million to \$4.35 million.

This project replaces the Watterson Towers penthouse air handling units (AHU's) and exhaust fans (EF's) located on the top of the two existing Watterson residential towers. The Watterson Towers Mechanical Penthouse Upgrades Project with a budget of \$4.2 million was approved by the Illinois State University Board of Trustees on February 21, 2020 (Item 2020.02/08). The original plan was to complete the projects in two phases, the North Tower AHU/EF combination during the summer of 2020, and the South Tower AHU/EF combination during the summer of 2021. COVID delayed the start of the project, and the contractors agreed to change the schedule for the North Tower AHU/EF combination to the summer of 2021, and the South Tower AHU/EF combination to the summer of 2022. The North Tower AHU/EF combination replacement was completed last summer. The South Tower AHU/EF combination replacement is planned/scheduled to be completed during the summer of 2022. However, due to the schedule delay and the additional work precautions requested of the contractors, the multiple prime contractors have requested change orders that will result in the overall project costs exceeding the approved authority as follows:

<b>ISU Watterson Towers Penthouse AHU Replacement Cost Summary</b>				
<b>Item</b>	<b>Description</b>	<b>Current Project Costs</b>	<b>BoT Estimate</b>	<b>Additional Project Funds required</b>
1	A/E Design Fees (Farnsworth)	250,000	250,000	0
2	Construction	4,050,000	3,500,000	550,000
3	Contingency	50,000	450,000	-400,000
<b>4</b>	<b>Project Total</b>	<b>4,350,000</b>	<b>4,200,000</b>	<b>150,000</b>

**Background** – Watterson Residential Towers is comprised of two 28-story residence halls with 25 floors of student rooms. Other Watterson floor levels include management offices, activity spaces, laundry facilities, exercise facilities, and the entry lobby, comprising a total of nearly 550,000 gross square feet

There are two large mechanical penthouses on the roof of each of the towers at Watterson. These penthouses contain the air handling units and exhaust fans that provide fresh air supply and exhaust to all 28 stories of the buildings. The air handling units scheduled for replacement are original to the building. This project is essential to the continuing planned maintenance of Illinois State University facilities and providing necessary air supply to building residents and occupants. Project work has and will require further coordination through Facilities Planning and Construction Management with Housing administration and Facilities Management, other scheduled project work and with appropriate ISU staff.

**Scope of Work** – The scope of the HVAC engineered design work includes:

1. Hiring and managing an Architecture/Engineering firm to design and approve the installation of the replacement for six air handling units, four exhaust fans, and any necessary upgrades to infrastructure to support the project.
2. Work includes all associated/affected HVAC equipment, piping, ductwork, controls, space heating, fire stopping, electrical, fire alarm and life safety.

Project work is in the penthouse at the top of the two towers, approximately 260' above grade, with limited access at grade level adjacent to the building for removal of existing equipment and installation of new equipment. The total project costs are projected to not exceed \$4.35 million.

**Resource Requirements**

Design Fees	\$ 250,000
Construction & Equipment	3,400,000
Contingency	<u>450,000</u>
Total Project Cost	\$ 4,350,000

Source of Funds: Housing Reserves

**ILLINOIS STATE  
UNIVERSITY**

**BOARD OF  
TRUSTEES**

**Resolution No. 2022.05/21**  
**Authorization to Issue Auxiliary**  
**System Revenue Bonds: Series 2022A**

**Resolution**

Whereas, the Board of Trustees (the “Board” of Illinois State University (the “University”) has the authority to issue Auxiliary Facilities System Revenue Bonds, and

Whereas, the University desires to construct an Indoor Practice Facility under the Auxiliary Facilities System, and

Whereas, on December 11, 2021, the Board approved Resolution No. 2021.12.56 authorizing the Athletics Indoor Practice Facility to be constructed once a minimum of \$8.05 million of private donor funds were received in the form of cash and commitments. As of March 31, 2022, over \$12 million of donor funds has been committed to the project, comprised of approximately \$5 million raised in cash and approximately \$7 million in donor-signed commitment agreements:

Therefore, be it resolved by the Board of Trustees of Illinois State University in regular meeting assembled, that:

1. The Board authorizes issuance of Auxiliary Facilities System Revenue Bonds, Series 2022A (the “Series 2022A Bonds”) to construct an Indoor Practice Facility.
2. The Bank of New York Mellon Trust Company, N.A., is hereby authorized to serve as Bond Registrar and Paying Agent for the Series 2022A Bonds.
3. Pursuant to the Board’s existing contract, the law firm of Chapman and Cutler LLP is hereby retained as Bond Counsel to the Board.
4. Pursuant to the Board’s existing contract, the firm of Blue Rose Capital Advisors, LLC, is hereby retained as Financial Advisor.
5. The Board approves a bank placement sale of the Series 2022A Bonds, using a single or consortium of bank lenders. The Series 2022A Bonds are subject to the following conditions: (a) the Bonds to be issued shall not exceed an aggregate principal amount of \$11,500,000; (b) the Bonds will have a final maturity of no later than April 1 2032; (c) the price at which the Series 2022A Bonds will be sold will not be less than 97% of the par amount thereof (exclusive of any original issue discount or premium); (d) the Series 2022A Bonds have a true interest cost of borrowing not to exceed 5.0% and (e) the Series 2022A Bonds shall be issued on a taxable or tax-exempt basis or a combination thereof, and if all or a portion of

the Series 2022A Bonds are issued on a tax-exempt basis, such Series 2022A Bonds may be designated as bank qualified to the extent permitted by law.

6. The Treasurer of the Board or his designee is hereby authorized to enter into a Bond Purchase Agreement or Agreements with one or more purchasers for the sale of the Series 2022A Bonds.
7. The Board approves the forms of the Supplemental System Revenue Bond Resolution and Bond Purchase Agreement(s). Copies of such documents are on file with the Secretary of the Board for recording. The Chairperson, Secretary and Treasurer of the Board (or their designees) are hereby authorized and directed to execute such documents in the name of and on behalf of the Board in substantially the forms presented to this meeting, or with such changes as may be approved by the officer or officers of the Board executing the same, his/her or their execution thereof to constitute conclusive evidence of the Board's approval of all changes from the forms thereof presented to this meeting.
8. The Chairperson, the Secretary and the Treasurer of the Board and the members, officers, agents and employees of the Board are hereby authorized and directed to do all such acts and to execute all such documents as may be necessary to carry out and comply with the provisions of this resolution and with the actions of the members, officers, agents, and employees of the Board which are in conformity with the intent and purposes of this resolution, whether heretofore or hereafter taken or done, which actions shall be and are ratified, confirmed and approved.

Board Action on: _____	Postpone: _____
Motion by: _____	Amend: _____
Second by: _____	Disapprove: _____
Vote: Yeas: _____ Nays: _____	Approve: _____

ATTEST: Board Action, May 6, 2022

\_\_\_\_\_  
Secretary/Chairperson

**Board of Trustees**  
**Illinois State University**  
**Authorization to Issue Auxiliary System Revenue Bonds: Series 2022A**

The Auxiliary Facility System (the “AFS”) at Illinois State University is comprised of facilities that either (i) were constructed with proceeds from revenue bonds issued within the authority delegated by the State to the Board, or (ii) now produce revenues that are used to operate and maintain AFS facilities. All revenues received in conjunction with the operation of the AFS facilities are pledged towards operations and maintenance of the facilities and the payment of outstanding revenue bonds.

1. The University has identified a need for an Indoor Practice Facility. The total cost for the facility is not to exceed \$11.5 million.
2. The annual debt service for the Series 2022A Bonds is projected to not exceed \$1.5 million per year.

The University’s current annual debt service payments are \$18.85 million of which \$12.75 million is for AFS bonds and \$6.1 million is for COPs related debt. The University’s current total long-term debt is approximately \$172 million of which \$125 million is AFS related debt and \$47 million is COPs related debt.

The projected total annual debt service amount including the Series 2022A Bonds is \$20.35 million (\$14.25 million for AFS bonds and \$6.1 million for COPs related debt).

Total projected debt including the Series 2022A Bonds is approximately \$184 million of which \$137 million would be for AFS related debt and the COPs related debt would remain at \$47 million.

**Source of Funds:** Private Donor Funds and available Athletic Funds.

As of March 31, 2022, over \$12 million of private donor funds has been committed to the project, comprised of approximately \$5 million raised in cash and approximately \$7 million in donor-signed commitment agreements with scheduled payment terms over the next 6 years.

**ILLINOIS STATE  
UNIVERSITY**

**BOARD OF  
TRUSTEES**

**Resolution No. 2022.05/22**  
**Approval of Campus-wide Network Upgrade**

**Resolution**

Whereas, the current network infrastructure supporting the Illinois State University campus network is approximately ten (10) years old, is approaching the lifecycle end of vendor specific support, and must be upgraded to continue supporting critical university research, teaching, applications, and business functions, and

Whereas, the requested campus network upgrade will provide the Technology Solutions staff an opportunity to implement advanced designs that will increase reliability, efficiency, security, and visibility of the network that supports critical network functions, and

Whereas, the requested campus network upgrade will also significantly increase the network speed and bandwidth capacity for end users, and

Whereas, the requested campus network upgrade will be implemented in a strategic, multi-phase project spanning the next four years, as well as providing the support for a future wireless network upgrade as new cost-effective technology enhancements surface over the next 10 years:

Therefore, be it resolved that the Board of Trustees authorizes total expenditures not to exceed \$1.25 million for the necessary hardware, software, and support costs to upgrade the campus-wide networking equipment.

Board Action on: \_\_\_\_\_  
Motion by: \_\_\_\_\_  
Second by: \_\_\_\_\_  
Vote: Yeas: \_\_\_\_\_ Nays: \_\_\_\_\_

Postpone: \_\_\_\_\_  
Amend: \_\_\_\_\_  
Disapprove: \_\_\_\_\_  
Approve: \_\_\_\_\_

ATTEST: Board Action, May 6, 2022

\_\_\_\_\_  
Secretary/Chairperson



**Board of Trustees  
Illinois State University  
Approval of Campus-wide Network Upgrade**

Technology Solutions is requesting Board of Trustees approval to replace the current campus networking equipment to support Illinois State University’s classroom and administrative buildings, and Internet bandwidth needs. The current equipment was purchased between 2010 and 2013, and while it has performed well it is nearing the end of its useful life and vendor specific support.

The requested software and hardware equipment upgrade will provide the ISU community with not only increased reliability, efficiency, and security, but also faster network speeds with the ability to scale up in later years in order to meet new demands. The new strategic design of such systems includes core infrastructure pieces that have a planned useful life of approximately ten (10) years to avoid costly shorter refresh cycles.

The total number of network-connected devices, applications, and data resources supported by ISU’s network has increased significantly over the last decade and is expected to continue to grow exponentially. Continued investment in and growth of the campus network is required to support the demands of existing and new initiatives and academic programs such as cybersecurity, research, eSports, nursing, engineering, and public safety/security cameras, while also maintaining the level of service expected by members of our community.

This resolution supports the 1<sup>st</sup> phase of a strategic multi-year (3 phase) upgrade project designed by Technology Solutions staff. The tentative schedule of buildings (12 in total) included in this 1<sup>st</sup> phase are the following:

Felmley Hall of Science	Felmley Science Annex
Science Lab Building	Stevenson Hall
Turner Hall	Milner Library
Student Fitness Center	Student Services Building
Hovey Hall	ROTC
Uptown Crossing	Alumni Center

It is expected that the 2<sup>nd</sup> phase will be brought forth for potential BOT approval in the summer/fall of 2023, and the 3<sup>rd</sup> (final phase) will be brought forth for BOT approval in the summer/fall of 2024. The current estimated cost of completing all three phases is \$3.75 million over the next four years and will reach some 60 buildings.

Approval of the Campus Network Upgrade project will further enhance the University’s competitive advantage and support Educate•Connect•Elevate Goal I.D.5, to “Ensure a safe and secure physical and virtual environment” as well as Goal II.C.3 to “Utilize technological solutions that enhance productivity and creativity.” It will also serve as a critical component of the University’s next-generation technology infrastructure as an upgraded campus network is a core building block for ISU’s digital transformation efforts to better meet campus business needs through the use of modern technology. Of note, this upgrade will increase the bandwidth capacity for endpoint devices – allowing for faster speeds which will be needed to effectively support data-driven applications such as personalized learning, institutional reporting and analytics, augmented reality and virtual reality, artificial intelligence, Internet of Things (IoT) projects; all those efforts would benefit from this upgrade.

Additional value to the campus from this network equipment upgrade project includes increased flexibility when enhancing our data security through better integration with existing on-campus services to improve overall security for applications and data stored in ISU’s data centers. These enhancements provide options to incorporate network segmentation for better data protection, and software defined networking for enabling more efficient management and performance of the network.

In summary, this upgrade will provide the flexibility, scalability, and future-proofing required to support the application and data requirements of ISU for years to come. The campus has set a vision to “*remain a national leader and be recognized world-wide for educating high-achieving, motivated students who seek an individualized and transformative experience.*” Having technical resources that support that vision are critical for success. As such, it is important that the technology in these facilities remains updated.

This 1<sup>st</sup> phase of the upgrade project is estimated to not exceed \$1.25 million and should be completed by December 2023.

Source of Funding: Institutional funds

**ILLINOIS STATE  
UNIVERSITY**

**BOARD OF  
TRUSTEES**

**Resolution No. 2022.05/23**  
**Approval of Contract with Vendor**  
**Software for Illinois Tutoring Initiative**

**Resolution**

Whereas, Illinois Tutoring Initiative (ITI) is a collaborative project managed by Illinois State University in partnership with the Illinois Board of Higher Education and the Illinois State Board of Education, and

Whereas, ITI has a need for a customized online platform to facilitate the tutoring needs of students across the State of Illinois, and

Whereas, Illinois State University is not currently capable of deploying a software this complex without support from ITI's external vendor partner Pearl:

Therefore, be it resolved that the Board of Trustees authorizes Illinois State University to enter into a contract with Pearl for the purposes of licensing and design not to exceed five hundred thousand dollars per year to be paid out of the Illinois Tutoring Initiative. This annual arrangement will allow for the construction and maintenance of an electronic application for students across the State of Illinois to receive tutoring hours and to manage tutoring data and reporting.

Board Action on: \_\_\_\_\_  
Motion by: \_\_\_\_\_  
Second by: \_\_\_\_\_  
Vote: Yeas: \_\_\_\_\_ Nays: \_\_\_\_\_

Postpone: \_\_\_\_\_  
Amend: \_\_\_\_\_  
Disapprove: \_\_\_\_\_  
Approve: \_\_\_\_\_

ATTEST: Board Action, May 6, 2022

\_\_\_\_\_  
Secretary/Chairperson

**Board of Trustees**  
**Illinois State University**  
**Approval of Contract with Vendor – Software for Illinois Tutoring Initiative**

Illinois State University (ISU) launched the Illinois Tutoring Initiative (ITI) in partnership with the Governor’s Office, Illinois State Board of Education (ISBE), Illinois Board of Higher Education (IBHE), and Illinois Community College Board (ICCB). The \$25 million program will provide tutoring for approximately 8,500 Illinois students via approximately 7,500 tutors over the two-year program (July 1, 2021 – June 30, 2023). This is one of four state initiatives aimed at learning renewal following COVID-19 disruptions in schooling.

Current software and technology data solutions at ISU were unable to be scaled to meet the needs of the ITI within the project timeline. ITI contracted with Pearl to build, maintain, and support all data collection and reporting for project deliverables. Their proprietary tutoring platform provides the tools needed to onboard, match, schedule, manage, and report on hundreds of thousands of tutoring relationships at a time. The contract is critical for nimble response to project needs on a short project timeline.

**Project Scope.** Pearl will provide the following services and deliverables across the 2-year period of the ITI grant:

Year 1

- Licensing and Support Fees
- Project 1 (Acknowledgement Form)
- Project 2 (Additional, custom fields)
- Project 3 (Post-session report customization)
- Project 4 (Multi-user classroom)
- Project 5 (Regional administration)
- Project 6 (Matching algorithm)
- Project 7 (Expanded reporting capabilities)
- Project 8 (Expanded administrator capabilities)

Year 2

- Licensing and Support Fees
- Project 1 (Tutor onboard tracking; tutor “lifespan” management)
- Project 2 (Increased access; mobile app development)
- Project 3 (Real-time data analysis and reporting)
- Project 4 (Increased tutor scheduling capabilities)

**Resource Requirements**

Year 1:	
Licensing Fees	\$53,400
Design Fees	\$446,600
Total Cost	\$500,000

Year 2:	
Licensing Fees	\$158,100
Design Fees	\$250,000
Contingency	\$91,900
Total Cost	\$500,000

Total Project Cost                      \$1,000,000

Source of Funding:                      Grant funds

**ILLINOIS STATE  
UNIVERSITY**

**BOARD OF  
TRUSTEES**

**Resolution No. 2022.05/24**  
**Approval of Foundation Support**  
**Agreement**

**Resolution**

Whereas, the Illinois State University Foundation’s (Foundation) purpose is to solicit, secure and manage private gifts and other resources and to use those gifts and resources to support the distinctive excellence of Illinois State University in teaching, learning, scholarship, creativity and service to others, and

Whereas, the Foundation is responsible for identifying and nurturing relationships with potential donors and other friends of the University, soliciting cash, securities, real and intellectual property, and other private resources for the support of the University, and acknowledging, stewarding, and investing of such gifts in accordance with donor intent and the Foundation’s fiduciary responsibilities, and

Whereas, the University recognizes that the Foundation is a private corporation serving a public trust with the authority to keep all records and data confidential consistent with the law, and

Whereas, the State of Illinois Legislative Audit Commission Guidelines authorize the University to enter into a written contract with the Foundation for provision of such services, and

Whereas, the Board of Trustees of Illinois State University and the Foundation signed a “Memorandum of Understanding,” on May 9, 2008, which outlines the relationship and responsibilities of each entity in regard to provision of such services:

Therefore, be it resolved that Illinois State University is authorized to contract with the Foundation for the provision of development and fundraising services for Fiscal Year 2023 for in-kind consideration not to exceed \$2,843,000, a 3.0% increase over FY22, to address increasing costs in personnel and operating expenses.

Board Action on: _____	Postpone: _____
Motion by: _____	Amend: _____
Second by: _____	Disapprove: _____
Vote:      Yeas: _____ Nays: _____	Approve: _____

ATTEST: Board Action, May 6, 2022

\_\_\_\_\_  
Secretary/Chairperson

**ILLINOIS STATE  
UNIVERSITY**

**BOARD OF  
TRUSTEES**

**Resolution No. 2022.05/25**  
**Approval of Connect Transit Contract**

**Resolution**

Whereas, Illinois State University has partnered with Connect Transit (formerly the Bloomington-Normal Public Transit System) to provide certain transportation services since 1998, and

Whereas, said partnership benefits all University students, faculty, and staff by allowing them to use their Illinois State University Redbird Card as a bus pass to access Connect Transit services, and

Whereas, the current agreement extension, dated October 15, 2021, and entered into by the Board of Trustees of Illinois State University and Connect Transit on December 15, 2021, has a term of January 1, 2022, to June 30, 2022, and

Whereas, Illinois State University and Connect Transit wish to enter into a new three-year agreement based on certain ridership metrics with a term of July 1, 2022 to June 30, 2025:

Therefore, be it resolved that the Board of Trustees authorizes the University to negotiate and enter into a three-year agreement with annual renewals based on actual performance metric updates with Connect Transit to provide transportation services to students, faculty, and staff for an amount not to exceed \$1,868,760 for the duration of the three-year agreement.

Therefore, be it further resolved that the authorization for this agreement is contingent upon the agreement's approval by Connect Transit's Board of Trustees.

Board Action on: \_\_\_\_\_  
Motion by: \_\_\_\_\_  
Second by: \_\_\_\_\_  
Vote: Yeas: \_\_\_\_\_ Nays: \_\_\_\_\_

Postpone: \_\_\_\_\_  
Amend: \_\_\_\_\_  
Disapprove: \_\_\_\_\_  
Approve: \_\_\_\_\_

ATTEST: Board Action, May 6, 2022

\_\_\_\_\_  
Secretary/Chairperson

**Board of Trustees  
Illinois State University  
Approval of Connect Transit Contract**

Illinois State University and Connect Transit have maintained a longstanding partnership. Formalized in 1998, the partnership initially provided a safe, after-hours transportation alternative for students. Since then, the partnership has expanded to give students, faculty, and staff access to fixed route, regularly published public transportation service throughout the Bloomington-Normal community, including the University campus.

The Redbird Express route provides transportation around the Illinois State University campus from 7 a.m. to 12 a.m. Sunday through Thursday, and from 7 a.m. to 3 a.m. on Friday and Saturday during fall and spring semesters on all regularly scheduled class days. There are 15 campus stops on the Redbird Express.

Due to COVID-19 safety protocols on Connect Transit buses, ridership information was collected sporadically by Connect Transit staff over the past few fiscal years; therefore, reliable ridership numbers are not available. However, in FY2019, Illinois State University accounted for approximately 618,000 boardings between Redbird Express and Universal Access, based on approximately 9,500 unique riders.

The University, through the Parking and Transportation Office, makes monthly payments to Connect Transit for the transportation services provided to students, faculty, and staff. The total annual cost for these services was \$532,740 in FY2018, \$545,000 in FY2019, \$567,018 in FY2020, \$578,136 in FY2021 and \$578,136 in FY 2022.

The University and Connect Transit are negotiating terms for a new multi-year agreement to continue to provide transportation services to students, faculty and staff. Under this new agreement, amounts owed will be based on usage of the system and service provided. This agreement represents a 3.0% increase over the current contract, utilizing estimated historical ridership and published maintenance costs data related to operating Redbird Express.

Connect Transit has also agreed to provide the University with a credit for Redbird Express service hours not received during the Covid-19 pandemic. The credit, totaling approximately \$35,000, will be applied evenly over the 3-year contract and effectively reduces the overall increase in the contract to approximately 1.0% each year for the three-year agreement. This results in an estimated annual payment of \$584,048. Approximately \$117,000 (or 6%) of additional funds could be added to the three-year total to allow for increased ridership and/or increased maintenance costs that are calculated each year based on actual rider statistics and published yearly maintenance costs of the Connect Transit System.

In addition, the new agreement with Connect Transit will allow Illinois State University to publicly market our Redbird pride via an industry standard “visual wrap” on two individual Redbird Express buses with our choice of marketing / branding. The University will pay for the materials; however, Connect Transit has agreed to waive the standard monthly advertising cost of \$2,000 per month per bus for the three-year agreement. This offers the University a collective savings of approximately \$144,000 and represents an additional credit to the University for the reduction of services provided during the pandemic.

The term of the agreement would be July 1, 2022, to June 30, 2025, and will have annual renewals based on actual performance metric updates agreed to by both the University and Connect Transit on July 1, 2023, and July 1, 2024. The total funding over this three-year agreement is projected not to exceed \$1,868,760.

The agreement with Connect Transit supports the campus *Master Plan 2010-2030: Looking to the Future* as well as *Educate•Connect•Elevate: Illinois State* by providing a sustainable transportation option to enhance the quality of life as well as address the economic, social, and environmental needs of Illinois State University students, faculty, and staff. This agreement is a tangible demonstration of the University’s commitment to sustainable initiatives. The strategic external partnership between Illinois State University and Connect Transit is mutually beneficial.

Source of Funding:            Student Fee Revenues

**ILLINOIS STATE  
UNIVERSITY**

**BOARD OF  
TRUSTEES**

**Resolution No. 2022.05/26**  
**Recognition of Student Trustee**  
**Devin Paoni**

**Resolution**

Whereas, Devin Paoni was selected by her constituents at Illinois State University to represent their interests as a member of the Board of Trustees of Illinois State University, and

Whereas, Devin Paoni ably discharged that responsibility for the past year while at the same time keeping in mind the interests of all the people of the State:

Therefore, be it resolved that the Board of Trustees of Illinois State University expresses its sincere appreciation to Devin Paoni for her service on the Board and its hope for her success in all future endeavors.

Board Action on: \_\_\_\_\_  
Motion by: \_\_\_\_\_  
Second by: \_\_\_\_\_  
Vote: Yeas: \_\_\_\_\_ Nays: \_\_\_\_\_

Postpone: \_\_\_\_\_  
Amend: \_\_\_\_\_  
Disapprove: \_\_\_\_\_  
Approve: \_\_\_\_\_

ATTEST: Board Action, May 6, 2022

\_\_\_\_\_  
Secretary/Chairperson